



SAN FRANCISQUITO CREEK

Joint Powers Authority

www.sfcjpa.org

East Palo Alto - Menlo Park - Palo Alto - Valley Water - One Shoreline

San Francisquito Creek Flood Protection, Ecosystem Restoration and Recreation Project

Supplemental Environmental Planning

REQUEST FOR PROPOSALS

The San Francisquito Creek Joint Powers Authority (SFCJPA) is a government agency serving an approximately 50-square-mile area of San Mateo and Santa Clara Counties, with an emphasis on the cities of East Palo Alto, Menlo Park, Palo Alto. The SFCJPA is soliciting proposals from qualified individuals or firms (Consultant) to perform Environmental Planning and produce a Supplemental Environmental Impact Report for inspection, repair, or replacement of existing top of bank berms and floodwalls to supplement project elements that provide flood protection, ecosystem and recreational enhancements along San Francisquito Creek. Additional "optional" tasks being considered for this contract are described within the Scope of Work of this Request for Proposals (RFP).

Proposals must be submitted electronically by September 23, 2022 at 2:00 pm local time to:

Kevin Murray, Senior Project Manager
San Francisquito Creek Joint Powers Authority
kmurray@sfcjpa.org

The electronic copy may be provided by email or similar electronic transfer. Proposals are to be limited to 25 pages, font size 11, including any supporting materials. Proposal shall be valid for a minimum one hundred and fifty (150) days.

Introduction and Background:

The San Francisquito Creek watershed encompasses a 45-square-mile basin, extending from Skyline Boulevard to San Francisco Bay. The watershed includes public lands and numerous private landowners in the cities of East Palo Alto, Menlo Park, Palo Alto, Portola Valley and Woodside, unincorporated areas of San Mateo and Santa Clara counties, and Stanford University.

The creek represents the boundary between the two counties in the lower watershed. The last relatively unaltered urban creek system in the South Bay, San Francisquito Creek begins at the confluence of Corte Madera Creek and Bear Creek, just below Searsville Dam in Stanford University's Jasper Ridge Biological Preserve. The mouth of the creek opens to the San Francisco Bay adjacent to the Palo Alto Airport and the Baylands Nature Preserve. The system contains over 71 miles of creek bed; the main stem is 14 miles long.

The lower reach of the creek runs through urbanized areas and bisects an approximately 5-square-mile floodplain that extends from San Francisco Bay to Middlefield Road. In 1998 the creek overbanked, causing \$40 million in damage to homes and businesses in Palo Alto, East Palo Alto, and Menlo Park. Other significant flooding and high-flow events have occurred in 1955, 1958, 1982, 2002, 2005, 2012 and 2017. The 1998 event was the largest recorded flow, estimated to be approximately a 70-year event. The U.S. Army Corps of Engineers (Corps) has estimated that damages from a 100-year flow event on San Francisquito Creek would cause 25-

times the financial damages experienced in the 1998 flood, and would pose a far greater threat to lives, property, and regional commerce.

In response to the 1998 event, local jurisdictions formed the San Francisquito Creek Joint Powers Authority in May of 1999 as a new government agency “empowered to protect and maintain San Francisquito Creek and its environs.” Founding members of the SFCJPA are the cities of East Palo Alto, Menlo Park and Palo Alto, the Santa Clara Valley Water District and the San Mateo County Flood Control District.

Project History:

In 2002, the SFCJPA initiated an effort to conduct a localized flood protection project; the initial planning for this project was conducted by the SFCJPA’s Project Management Team made up of local agency representatives, which catalogued previously proposed flood protection project concepts, and developed conceptual reports on the level of protection and estimated costs of each. The final report on the project alternatives was published in 2003 and is available in hard copy upon request.

In 2004, the U.S. Army Corps of Engineers (Corps) received federal authorization to conduct, in partnership with the SFCJPA, a watershed-wide Flood Damage Reduction and Ecosystem Restoration Project (FDRER) General Investigation. At that time, the SFCJPA Board of Directors elected to put the localized project on hold to concentrate staff time and resources on working with the Corps on a project reconnaissance study that would provide the justification for future federal funding of the Study and potentially construction. The Corps conducted a 12-month Reconnaissance Investigation, and in 2005 issued a 905(b) report confirming federal interest in conducting the Feasibility Study for the FDRER.

Due to limited progress over the following 4 years, in 2009 the SFCJPA began investigating ways to complete the desired flood protection in phases and outside of the Corps General Investigation. Using State and locally approved funding, in 2016 the SFCJPA and its member agencies, along with Caltrans and PG&E, began construction of a flood risk reduction and ecosystem restoration project along Reach 1 of the creek from San Francisco Bay to Highway 101.

<https://www.sfcjpa.org/reach-1-downstream-project>

Improvements for Reach 2, from Highway 101 to the Pope-Chaucer Bridge, were the subject of an Environmental Impact Report certified by the SFCJPA Board of Directors in October 2019.

<https://www.sfcjpa.org/reach-2-upstream-project>

The Reach 2 project will replace undersized bridges and widen the channel in specific locations to allow for conveyance of a flow similar to the 1998 flood of record. A future project to detain flows in the upper watershed (Reach 3) to supplement the Reach 1 and Reach 2 projects to provide 100-year protection for the watershed and floodplain is in the preliminary planning stage.

The Reach 2 project as defined in the 2019 EIR relies on existing top of bank structures to prevent flows from overtopping the banks when the channel capacity is increased from current capacity (5800 cubic feet per second) to the design capacity (7500 cubic feet per second). During field investigations, staff identified several areas where the existing top of bank structures, most built in the 1960’s, did not meet present engineering standards and would need to be repaired or replaced to ensure adequate protection.

The purpose of the Supplemental EIR subject to this RFP is to cover the repair or replacement of the existing top of bank structures under CEQA.

Project Purpose:

The purpose of the Project is to produce a Supplemental EIR for the construction elements of repair or replacement of existing top of bank structures along San Francisquito Creek in conjunction with the flood risk reduction and ecosystem restoration measures detailed in the SFCJPA's Reach 2 project EIR certified in October 2019.

Project Schedule:

This project will begin with contract execution on October 27, 2022 and be completed over a period not to exceed 12 months.

Proposal Requirements:

Each proposal should contain the following:

- a cover letter with contact information
- title page and table of contents
- executive summary
- organizational chart of the project team
- a workplan that addresses each task of carrying out the scope of services described in this RFP, and any suggested modifications to the Project Tasks
- project team qualifications and experience
- project schedule
- itemized fee schedule
- list of team members that will be assigned to the project, their role on the project, and experience in their area of expertise
- description of previously completed projects of similar scope
- list of any subcontractors, their role, and personnel assigned to the project
- description of any pending litigation or litigation against the firm, or any of its proposed sub-consultants that is active or has been settled in the past three (3) years.
- 2 client references for the primary project representative
- acceptance of Insurance Requirements
- Non-Collusion Declaration
- Conflict of Interest Statement

SFCJPA staff and staff from its member agencies will evaluate the proposals provided in response to this RFP based on the following criteria:

- quality and completeness of proposal
- quality of the solution, goods and/or services to be provided
- experience, including the experience of staff to be assigned to the project, the engagements of similar scope and complexity
- project cost to the SFCJPA
- ability to perform the work within the time specified

The SFCJPA's Standard Agreement template is available for review at www.sfcjpa.org or by request from the Project Manager. Potential applicants should consider their ability to comply with the provisions contained within the SFCJPA Standard Agreement prior to submitting a proposal.

Anticipated Selection Process Timeline:

RFP Issuance	August 12, 2022
RFIs (if any) Due	September 1, 2022
Responses to RFIs	September 8, 2022
Proposals Due	September 23, 2022
Interviews (if needed)	October 5, 2022
Consultant Selection	October 7, 2022
Contract Development	October 10 – 20, 2022
Pre-Contract meeting	October 26, 2022
Contract Execution	October 27, 2022

Proposed Project Elements

The proposed project consists of inspection, repair, and design and replacement of different types of existing top of bank structures. Typically, in the project reach, existing top of bank structures are gravity floodwalls on the San Mateo County side of the creek and stacked sacked concrete curbs on the Palo Alto side of the creek.

These existing structures, where determined to be deficient, would be replaced by engineered CMU walls, T walls, or soldier pile walls of a height similar to the existing structures.

Project Reach and Potential Areas of Impact

The Project will repair or replace top of bank structures along the highlighted areas of Reach 2 shown on Figure 1. In some cases, the existing structures may be repaired or replaced by working on the top of bank, outside of the creek channel. In other areas work may need to be conducted from the channel bottom. The Consultant will work with the SFCJPA and its design team to identify the required construction activities and document the potential environmental impacts accordingly.

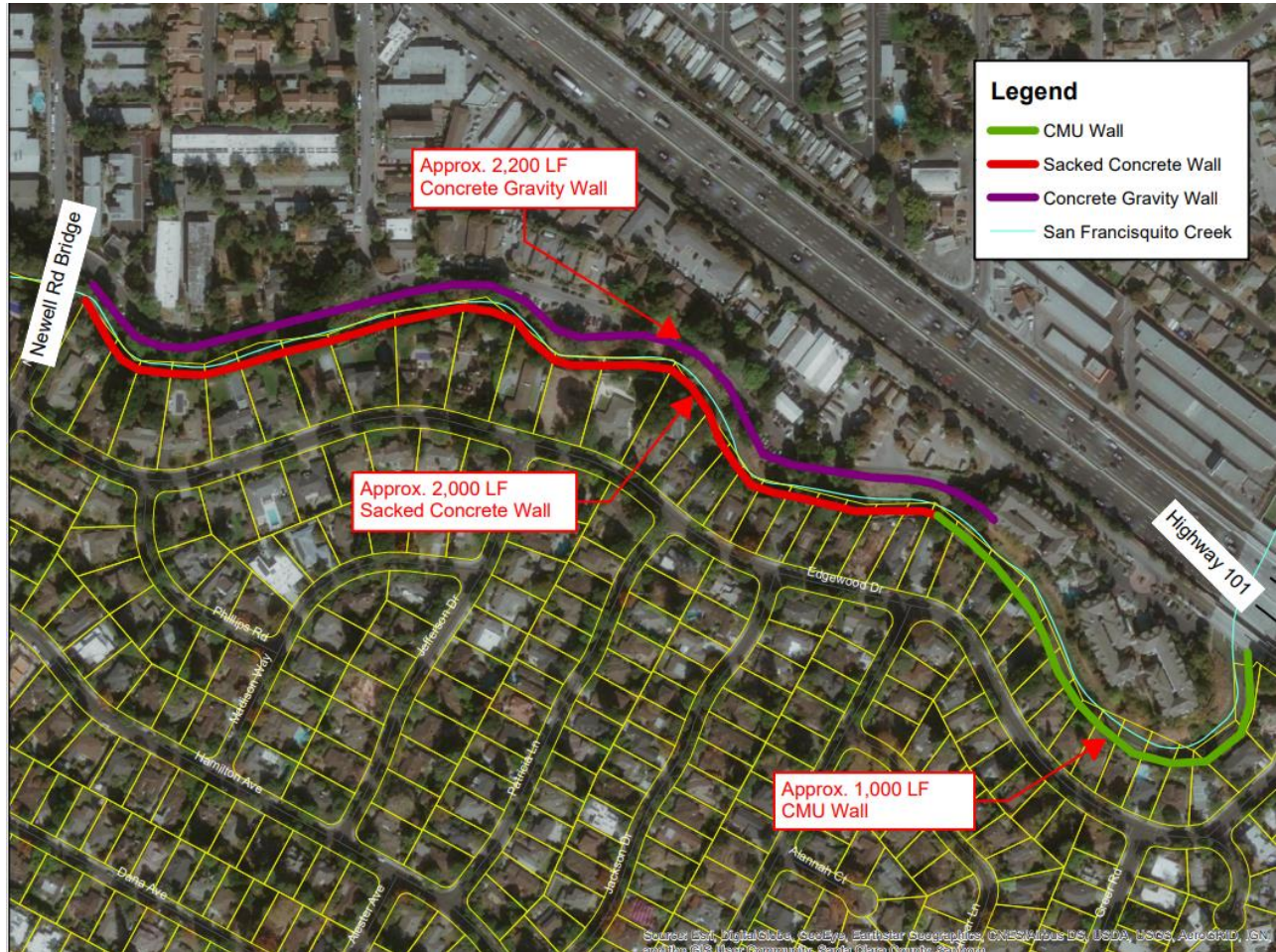


Figure 1 – Project Reach

Scope of Work

Major tasks for this project include project administration; review of existing information; environmental investigations and studies; project description, draft and final Supplemental Environmental Impact Report, including public scoping and noticing, and optional tasks.

Quality Management

The San Francisquito Creek Joint Powers Authority (SFCJPA) shall be responsible for ensuring that all deliverables are met. Close coordination between Consultant, SFCJPA, and other designated SFCJPA member agencies throughout the course of the project is required. This will ensure that critical information for environmental analysis is available to the appropriate project team members in a timely manner. The Santa Clara Valley Water District (Valley Water) is responsible for technical support, reviews, and quality assurance/quality control for work products associated with the environmental planning and review process.

The first version (“draft”) of each deliverable will be submitted to SFCJPA for review and comment. The SFCJPA will provide consolidated comments to consultant, and these consolidated comments shall serve as the basis for the final version of the document. For technical memoranda and other deliverables, the SFCJPA review period will be two to three weeks. For larger deliverables, such as the draft SEIR or other lengthy documents, the SFCJPA review period will be four to six weeks.

CONSULTANT RESPONSIBILITIES

1. The Consultant is responsible for performing this Scope of Services in compliance with all applicable federal, state, and local laws, regulations, standards, and guidelines.
2. The Consultant will submit draft deliverables in electronic format and final deliverables in both electronic and hardcopy format unless otherwise agreed to by SFCJPA Project Manager.
3. The Consultant will prepare documents in accordance with Valley Water and CEQA guidelines and formats, and Valley Water GIS standards for data and metadata
4. The Consultant will provide documented Quality Control/Quality Assurance (QC/QA) on all services performed. Consultant is expected to work closely with the SFCJPA and Valley Water throughout the course of the project in order to ensure critical information used for design and environmental analysis is available to the appropriate Project Team members in a timely manner.
5. All documents produced by the Consultant will be well written in standard, proper English, generally conforming to a widely accepted style consistent with the product. Should the consultant submit a draft or final product or products with extensive errors or which is substantially incomplete, the product or products may be returned to the Consultant without complete reviews for the consultant to make corrections and revisions and resubmit the product or products, at no additional cost to the SFCJPA.
6. Consultant will ensure the technical level of writing be such that the material is fully understandable by a person without specific training in the field at hand but without compromising its value to the target audience. The target audience includes technical, managerial, executive, and senior scientist personnel in various regulatory and related government agencies. The work products will be used for regulatory, permitting, policy and related issues as well as possible follow-up research. Jargon specific to various fields will either be clearly explained in the text or defined in a glossary.

OPTIONAL AND CONTINGENT TASKS DEFINED

Tasks identified in this scope of services as optional or contingent shall not be conducted without specific written authorization from the SFCJPA prior to commencement of services. Optional tasks are those tasks that the Project team may elect to have Consultant perform, but are not dependent upon specific Project characteristics or outcomes of previous tasks for inclusion. Contingent tasks are those that the Project team may elect to have Consultant perform that are dependent upon specific Project outcomes of previous tasks for inclusion.

TASKS

This Preliminary Scope of Service (PSOS) as presented herein is to aid the Consultant in understanding the Project environmental service requirements. Consultants shall use this PSOS as a guide only to develop their own Scope of Services (SOS) as they deem appropriate, and include the approach in their proposal.

The Consultant will perform the tasks listed below and followed by a preliminary scope of services for the proposed work. The scope has been separated into seven primary tasks, and one optional task:

- Task 1.0 – Project Administration
- Task 2.0 – Review Existing Background Information
- Task 3.0 – Project Description
- Task 4.0 – Environmental Investigation and Studies
- Task 5.0 – Draft Supplemental Environmental Impact Report
- Task 6.0 – CEQA Public Noticing and Participation Requirements
- Task 7.0 – Final Supplemental Environmental Impact Report
- Task 8.0 – Additional Optional Services

Task 1.0 Project Administration

Consultant will provide project administration services during the term of the Agreement. Consultant's project manager will be responsible for providing any needed subcontractors, managing Consultant team, providing the resources to complete the job, monitoring the project budgets and schedules, providing status reports and maintaining an efficient, effective document tracking system. Key project staff should be available for telephone consultation and team meetings throughout the duration of the Agreement on any significant issues (or potential deviations) related to the project schedule, work plan, or fees.

1.1 Prepare Schedule and Work Plan. Consultant will prepare a draft Project schedule in Microsoft Project or other compatible schedule software. Consultant will refine the project schedule based on SFCJPA comments, which may produce a need for refining the detailed project work plan. Consultant will meet with the SFCJPA Project Team to finalize the revised scope of services, budget and baseline for the project schedule.

Consultant will update the project schedule monthly and e-mail the update to the SFCJPA Project Manager. Throughout the project, Consultant will coordinate with SFCJPA and District Project Managers on all aspects of the work.

Consultant will develop a master list of project deliverables, in collaboration with the SFCJPA and District Project Managers. This list will map out the timing of each deliverable; including submittal, review and finalization, as well as identifying critical paths.

Deliverables:

1. Detailed Project Work Plan, Schedule and Scope. Electronic copy in Microsoft Project (other electronic format can be used if approved by Project Manager).
2. Master List of List of Deliverables

1.2 Prepare Progress Reports and Scheduling Revisions. Consultant will submit monthly invoices, status reports, and project schedule reports. These documents will be prepared in an agreed upon format and content between Consultant, SFCJPA and District.

Deliverables:

1. Monthly invoices, status reports, and project schedule updates (electronic and paper copies).

1.3 Attend Project Management Related Meetings. Consultant will attend monthly Project team meetings. Consultant will prepare the meeting agendas, action items, and meeting notes in consultation with the SFCJPA Project Manager. These meetings will be conducted at the SFCJPA office in Menlo Park or District Headquarters in San Jose. Conference calls may be substituted for in-person meetings at the discretion of the SFCJPA Project Manager.

Deliverables:

1. Meeting preparation materials
2. Meeting agendas
3. Meeting summary notes

Task 2.0 Review Existing Background Information

2.1 Review Background Information Consultant will work with SFCJPA to identify any relevant and readily available existing studies and reports. Consultant will then gather existing environmental documents, memos, data, plans and policies and other information relevant to the project. Such information may include, but is not limited to: additional hazards and hazardous materials assessments of the property(ies) involved; CEQA / NEPA documents for similar facilities in the vicinity and/or other projects on the property(ies) involved; biological, or cultural resource studies, data and report information specific to the project vicinity; engineering reports for the project area; other mapping, reports and documentation of special status species in the vicinity of the project site; planning documents by the affected jurisdiction(s), including relevant General Plans, Project Plans and/or Master Plans; and other relevant materials. Most of the available existing studies and reports were collected during the development of the 2019 EIR and will be provided to Consultant by the SFCJPA.

Deliverables:

1. List of references of existing information
2. Environmental data and documents collected

Task 3.0 Project Description

3.1 Project Description. Consultant will work with the Project Team to produce a draft detailed Project Description for use in the CEQA/NEPA process. The project description is subject to SFCJPA and District review and may require two (2) drafts prior to completion of the final project description.

Deliverables:

1. Draft Project Description
2. Revised Project Description
3. Final Project Description

Task 4.0 Environmental Investigations and Studies

The Environmental Investigations task includes assessments needed to evaluate environmental impacts of the project as required by CEQA and other applicable laws and regulations. Completion of Task 4.0 Environmental Investigations and Studies require expertise in all areas related to CEQA.

Assumptions:

Additional cultural resource investigations may be needed within the project reach.

4.1 Summarize Environmental Conditions Based on Existing Data. Consultant will review existing reports, plans and policies and other information relevant to the project, as identified in subtask 2.1. Consultant will analyze the environmental conditions, based on existing data, focusing on relevant environmental statutes and regulations that include, but are not limited

to CEQA, NEPA, the Migratory Bird Treaty Act, state and federal Endangered Species Acts, Clean Air Act, Clean Water Act, Porter Cologne Act, Fish and Game Code, Section 1602, cultural and archaeological statutes, noise ordinances, and traffic laws.

Consultant will prepare a technical memorandum describing additional data requirements and environmental issues not previously identified or provided. The technical memorandum will be submitted to the Project Team for review.

Deliverable:

1. Technical Memorandum #1 - Additional Data or Studies Required

4.2 Prepare Field Investigation Plan. Based on the data requirements identified under subtask 4.1, Consultant will develop a field investigation plan and submit it to the Project Team for review. These investigations may include water quality impact assessments, wetland delineations, investigation of cultural resources, traffic studies, and other environmental considerations required under CEQA.

Deliverable:

1. Technical Memorandum #2 - Field Investigation Plan

4.3 Conduct Field Investigations. Based on the results of the Field Investigation Plan and Technical Memorandum #1, the Consultant will conduct investigations and/or studies necessary to fulfill the requirements of CEQA and/or NEPA, with prior SFCJPA approval.

Deliverable:

1. Technical Memorandum #3 - Field Work Outcomes including Site Visit Survey Notes, Photographs and Other Appropriate Documentation

Task 5.0 Draft Supplemental Environmental Impact Report

5.1 Prepare Notice of Preparation/Notice of Intent. In collaboration with SFCJPA, Consultant will prepare the Notice of Preparation (NOP) as required by CEQA. Consultant, in coordination with the Project Team, will prepare a distribution list for the NOP and submit to SFCJPA for review.

Deliverables:

1. Distribution List
2. Draft NOP and Final NOP (One electronic copy in MS Word format)

5.2 Conduct Environmental Scoping. Consultant will schedule and plan public scoping meeting(s). At SFCJPA's direction, Consultant will take the lead in conducting the public scoping meetings, presenting the project to the public and tracking public comments received. Consultant will provide documented public comments to SFCJPA.

Deliverables:

1. Public scoping materials
2. Documented Public Scoping Comments in MS Word or Excel

5.3 Refine Project Description (Optional: this task will be conducted at SFCJPA's discretion.) Consultant will work with the Project Team to refine the Project Description, based on the results of the scoping process, to produce a draft detailed project description for use in the CEQA process. The revised Project Description is subject to SFCJPA review, and may require two (2) drafts prior to finalization.

Deliverables:

1. Draft Refined Project Description
2. Revised Refined Project Description
3. Final Refined Project Description

5.4 Prepare Administrative Draft SEIR, Including Mitigation Monitoring and Reporting Program.

The first Draft SEIR delivered to SFCJPA will be an Administrative Draft document. The Project Team will review the Administrative Draft, and provide consolidated comments to Consultant for use in preparing the Public Draft EIR.

As part of the Administrative Draft SEIR, Consultant will prepare a Mitigation Monitoring and Reporting Program for the project. Required format is a matrix showing impacts, mitigation measures, timing, status, and document references.

Deliverable:

1. Administrative Draft SEIR, Including Mitigation Monitoring and Reporting Program. Ten (10) bound paper copies, one camera-ready copy and one electronic copy in MS Word format required.

5.5 Prepare Public Draft SEIR, including Mitigation Monitoring and Reporting Program.

Based on Project Team comments provided to Consultant, Consultant will revise the Administrative Draft SEIR. The resulting document will be the Public Draft SEIR, including the Mitigation Monitoring and Reporting Program. SFCJPA will review a screen check copy of the Draft SEIR to ensure that comments have been incorporated prior to printing.

Deliverables:

1. Screen Check Draft SEIR (electronic copy in MS Word format)
2. Draft SEIR- Twenty (20) bound paper copies and one electronic copy in PDF and MS Word format

Task 6.0 CEQA Public Noticing and Participation Requirements

6.1 Prepare Notice of Completion. In coordination with SFCJPA, Consultant will prepare the Notice of Completion for filing with the State Clearinghouse.

Deliverable:

1. Draft and Final Notice of Completion (One electronic copy in MS Word format will be required).

6.2 Prepare Notice of Availability. In coordination with SFCJPA, Consultant will prepare the Notice of Availability for publishing in the Federal Register.

Deliverable:

1. Draft and Final Notice of Availability (One electronic copy in MS Word format will be required).

6.3 Prepare for and Attend Public Hearing. Consultant will provide support for SFCJPA staff for the public hearing to present the project and collect public comments on the Draft EIR/EIS. Support may include responding to technical questions at the hearing. Consultant will record public comments during this meeting/hearing.

Deliverable:

1. Meeting notes with public comments.

6.4 Respond to Public Comments. SFCJPA will collect and collate written public comments on the Draft SEIR and provide these collated comments to Consultant. In collaboration with SFCJPA, Consultant will prepare responses to public comments on the Draft SEIR for review by SFCJPA.

Deliverable:

1. Draft Response to Comments. An electronic copy in MS Word format required for a screen check. This document will be part of the Final SEIR, and so the final version will be included under Task 7.1. One electronic copy in MS Word format required.

Task 7 Final Supplemental Environmental Impact Report

7.1 Prepare Final SEIR. Based on the public comments and the Draft Response to Comments, Consultant will prepare the Administrative Final SEIR, incorporating the public comments and responses and content of the Draft SEIR. The Administrative Final SEIR will include the Mitigation Monitoring and Reporting Program.

Consultant will provide the Administrative Final SEIR to SFCJPA for review. Based on comments on the Administrative Final the Consultant will prepare the Final SEIR. SFCJPA will review a screen check copy of the Final SEIR to ensure that comments have been incorporated.

Deliverables:

1. Administrative Final SEIR - one electronic copy in MS Word format required.
2. Final SEIR, including the Mitigation Monitoring and Reporting Program, Response to Comments, and technical appendices (for example, maps, GIS files, presentation materials, technical data).

For the Final SEIR, Twenty (20) bound paper copies and one electronic copy in PDF and MS Word format.

7.2 Prepare Findings and Statement of Overriding Considerations. In coordination with SFCJPA, Consultant will prepare the CEQA Findings and Statement of Overriding Considerations (if needed), as directed. Consultant will submit the Draft Findings and Statement of Overriding Considerations to SFCJPA for comment, and prepare the final version of these documents based on comments resulting from that review.

Deliverables:

1. Draft and Final Findings and Statement of Overriding Considerations

7.3 Prepare Notice of Determination (NOD). Consultant will prepare the Notice of Determination, in coordination with SFCJPA.

Deliverable:

1. Draft and Final Notice of Determination. One electronic copy in MS Word Format required.

7.4 Prepare Notice of Availability (NOA). Consultant will prepare the Notice of Availability in coordination with SFCJPA.

Deliverable:

1. Draft and Final Notice of Availability. One electronic copy in MS Word Format required.

7.5 Assist with Public Hearing/Adoption of SEIR. Consultant will provide support to SFCJPA for the public meeting where the SFCJPA Board of Directors considers the Final EIR/EIS for approval. This support may include answering technical questions at the meeting/hearing. Consultant will record public comments during this meeting, and provide these to SFCJPA.

Deliverables:

1. Meeting notes and public comments

Task 8.0 Additional Optional Services

8.1 Inclusion of Bridge Type or Wall Type changes. The 2019 EIR includes replacement of existing bridges and construction of in-channel retaining walls. Should it be required to alter the design of the planned bridges or retaining walls, and the change in bridge or wall type is sufficient to require evaluation of impacts under CEQA, the Consultant may be asked to include the bridge type or wall type changes in the Supplemental EIR. Prospective consultants should review the 2019 EIR and publicly available design documents for the Reach 2 project and prepare an estimated cost for inclusion of bridge or wall type changes in the Supplemental EIR, if needed.

8.2 Supplemental Services

1. The SFCJPA may require Supplemental Services from Consultant during the term of any agreement resulting from this RFP that have been anticipated to be needed for completing this Project, subject to triggers from other activities. Prior to performing any Supplemental Services, Consultant must obtain written authorization from the SFCJPA. Written authorization will state the agreed upon scope of the services requested, associated not-to-exceed fees, and any schedule impacts.
2. Details of the specific scope of services, rationale for additional work, deliverable, and fees for any Optional Services will be developed with the SFCJPA and submitted in writing prior to approval for Consultant to begin providing the services.
3. The tasks listed below are, but not limited to, the possible type of services that SFCJPA may require from Consultant and Consultant will not consider the list all-inclusive.
 - a. Additional technical studies
 - b. Public outreach and support
 - c. Additional meetings with private parties, SFCJPA staff, and/or regulatory agencies
 - d. Preparation of local or regulatory permit applications

Background Materials Available:

The SFCJPA, its member agencies, the Corps of Engineers and various other organizations and institutions have conducted numerous planning, data collection, hydrologic and hydraulic modeling, and preliminary design activities in preparation for the implementation of the construction elements contemplated for the Project. In addition to the information available in the 2019 Final EIR, numerous resource and existing documents are available at the SFCJPA's project page, at <https://www.sfcjpa.org/reach-2-upstream-project>